Adapt-CA Checklist Staffing & Technical Capacity

Maturity Level	Agency Attributes	Value Added
Level 1: Initiation	 Adaptation champions identified Key adaptation needs and available resources identified Basic understanding of climate impacts, risks, and vulnerabilities among staff 	 ✓ Key agency staff can articulate climate change impacts and significance for agency ✓ Increased internal expertise enables staff to evaluate risks and respond to opportunities
Level 2: Development	 □ Adaptation point-person and adaptation champions in key agency departments identified □ Key technical support needs identified □ Refined understanding of climate impacts, risks, and vulnerabilities in region □ Opportunities for staff to increase understanding of adaptation 	 ✓ A point-person can help keep adaptation on the agenda and considered in projects and activities, so it does not get "lost" ✓ A core team of adaptation staff and champions can begin coordinating efforts across departments thereby more effectively reduce risks and identify opportunities ✓ Increasing technical skills increases staff's ability to leverage each other to address problems, and to integrate adaptation into a variety of projects
Level 3: Standardization	 Role of adaptation point-person and champions formalized and their job descriptions are updated to include new responsibilities Additional adaptation champions recruited from key departments Streamlined process to access technical resources Investment in core technical resources Adaptation and staff capacity building information tailored to the agency's processes Trainings provided on a regular basis for adaptation staff, department heads, and all other agency staff 	 ✓ Having adaptation point-persons within each department increases the chances that adaptation activities will "fit" into existing department activities, systems, and practices, and enables greater coordination across departments so as to reduce gaps, minimize exposure, and increase overall organizational effectiveness ✓ Sufficiently advanced technical competency ensures that agency staff understand the importance of adaptation in successfully implementing their projects and achieving agency goals, and can articulate value proposition of adaptation efforts to ensure that it's being valued appropriately against or with other priorities
Level 4: Optimization	 Adaptation staff elevated to a higher level within the organization and integrated with other senior staff Investment in technical resources to conduct in-house analyses Strong commitment to hiring and training staff to enhance agency's adaptation expertise and technical skills Agency-wide adaptation competency building plan and training curriculum 	✓ Fully integrating climate adaptation into staffing roles and competencies allows staff to respond most efficiently to climate risks and take advantage of potential opportunities, enabling resiliency to support community well-being, as opposed to allowing climate impacts to threaten community well-being